

Appendix V - Terms of Reference - ODG7

Relevant sections of the Terms of Reference for ODG7 - Partnerships Workstream

3. Aim and Scope

3.1. The overall aim of the workstream is: “To review, form new, and enhance existing BMC strategic partnerships, proposing the structures and processes to support this in line with the strategy developed in WS1.”

3.2. The ORG recommendations relevant to this work stream are:

- R12 The BMC should ensure it recognises the contribution of clubs and their members to climbing, hillwalking and mountaineering and further develop its strategies to support its broad range of affiliated clubs.
- R35 The BMC should create a Partners’ Assembly to strengthen key alliances and sector partnerships.
- R13 The BMC should review its strategic partnerships and where necessary strengthen existing partnerships or develop new partnerships with organisations across the spectrum of the BMC's work.
- R14 The BMC should work with and develop partnerships with other nations' governing and representative climbing, hillwalking and mountaineering organisations and global climbing organisations such as the UIAA and IFSC.
- R32 The Board of Directors must work with the Patrons to create a strong basis for working relationship and clarify the mechanism for bringing new Patrons into the organisation.

3.3. R13 & R14 are presently also under the strategic workstream - once the strategy is defined it has been agreed it will become this workstreams work to consider the mechanics of making this work

3.4. Much work has already been progressed with regard to Mountaineering Scotland and Patrons and therefore the scope of this work will be to review the progress made and consider potential further input as the work progresses.

3.5. Therefore the key areas for consideration in this workstream are:

- 3.5.1. Partners assembly
- 3.5.2. Working with Sport England funded partners
- 3.5.3. Clubs
- 3.5.4. Mountaineering Scotland (working with CEO & President)
- 3.5.5. Patrons (working with Board of Directors)
- 3.5.6. BMC involvement in partner’s Governance

3.6. There are a number of other ORG recommendations that are being worked on by other work streams that will have direct impact on this work:

- 3.6.1. R2 The BMC should create a vision for all climbing, hillwalking and mountaineering activities, including the relationships with clubs, partner organisations and stakeholders across the sector

3.6.2. R5 The BMC should recognise, alongside climbing, hillwalking and mountaineering, that indoor climbing is an important activity to the majority of its members

3.6.3. R11 Full membership of the BMC should remain one member one vote, however, it should review its membership packages to ensure that it is commercially meeting the individual needs of its members and consider non-voting associate members for particular partnerships and commercial purposes

4.3 Clubs

Aim: to provide the Board with a recommended strategy to support clubs and to build deeper strategic relationships with them which will enable the BMC to harness the positive elements of clubs whilst ensuring that the collective view of clubs are heard at various levels of the BMC.

4.3.1. Identify alongside the Clubs and clubs committee the best way of representing their views within the BMC, reviewing the ORG specific recommendations or suggestions:

4.3.1.1. Board representation, members assembly, clubs committee and partners assembly.

4.3.1.2. How to best canvas views of clubs and to provide them with timely information. This is focused on the club view, as an organisational entity, as opposed to individual club members' views.

4.3.2. Review the BMC strategy to support clubs, grow the number of clubs and make recommendations to the Board on how it might be amended or approved.

4.3.3. Review the formal relationship between the BMC and Clubs to explore potential alternatives that benefit clubs, club members and the BMC.

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